2023 Annual Implementation Plan

for improving student outcomes

Bridgewater Primary School (1097)



Submitted for review by Linda Kingsley (School Principal) on 03 February, 2023 at 01:07 PM Endorsed by Paul Hon (Senior Education Improvement Leader) on 13 February, 2023 at 01:28 PM Endorsed by Leah Bailey (School Council President) on 23 February, 2023 at 12:11 PM

Self-evaluation summary - 2023

		FISO 2.0 dimensions	Self-evaluation level
	Leadership	The strategic direction and deployment of resources to create and reflect shared goals and values; high expectations; and a positive, safe and orderly learning environment	Embedding
		Shared development of a culture of respect and collaboration with positive and supportive relationships between students and staff at the core	

IJ	Teaching and learning	Documented teaching and learning program based on the Victorian Curriculum and senior secondary pathways, incorporating extra- curricula programs	
		Use of common and subject-specific high impact teaching and learning strategies as part of a shared and responsive teaching and learning model implemented through positive and supportive student-staff relationships	Embedding

Assessment	Systematic use of data and evidence to drive the prioritisation, development, and implementation of actions in schools and classrooms.	Evolving
	Systematic use of assessment strategies and measurement practices to obtain and provide feedback on student learning growth, attainment and wellbeing capabilities	

Engagement	Strong relationships and active partnerships between schools and families/carers, communities, and organisations to strengthen students' participation and engagement in school	Evolving
	Activation of student voice and agency, including in leadership and learning, to strengthen students' participation and engagement in school	

Support and resources	Responsive, tiered and contextualised approaches and strong relationships to support student learning, wellbeing and inclusion	
	Effective use of resources and active partnerships with families/carers, specialist providers and community organisations to provide responsive support to students	Embedding

Enter your reflective comments	The school is improving and growing. We know we need to focus on student voice, formative assess, and developing a school wide action plan for wellbeing.		
Considerations for 2023	PLC training. SRC training for students. Developing school wide action plan for wellbeing.		

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Select annual goals and KIS

Four-year strategic goals	Is this selected for focus this year?	Four-year strategic targets	12-month target The 12-month target is an incremental step towards meeting the 4-year target, using the same data set.
2023 Priorities Goal In 2023 we will continue to focus on student learning - with an increased focus on numeracy - and student wellbeing through the 2023 Priorities Goal, a learning Key Improvement Strategy and a wellbeing Key Improvement Strategy.	Yes	Support for the 2023 Priorities	100% of students will make 12 months of learning growth across all curriculum areas.100% of students in grade 5 will be at or above the expected benchmark growth in NAPLAN.By the end of 2023, the percentage of students with 20 or more days of absence per year will reduce from 36% (2022) to 25%.
To improve student learning growth in literacy and numeracy.	No	Track the individual learning growth of each student in reading, writing and mathematics (based on 2021 data) to demonstrate the expected learning growth over the four years of the School Strategic Plan.	
		All students will meet the goals of their Individual Education Plan.	
Enhance student engagement and wellbeing through improved personal and social capabilities.	No	By 2025 the percentage of positive student responses to the teaching and learning and learner characteristics components of a school-implemented commercial student survey will improve from 2021 baseline data. (Target to be confirmed)	
		By 2025 reduce the percentage of students with 20 days or more absence per year from 42% (2019) to 20%.	

By 2025 the overall percentage of positive responses to the school ethos and environment module of the Parent Opinion Survey will increase from 75% (2019) to 90% and the parent participation and involvement module will remain above 90% positive endorsement (94% in 2019).	
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Goal 1 2023 Priorities Goal In 2023 we will continue to focus on student learning - with an increased focus on numeracy - and student wellbeing throug 2023 Priorities Goal, a learning Key Improvement Strategy and a wellbeing Key Improvement Strategy.				
12-month target 1.1-month target	100% of students will make 12 months of learning growth across all curriculum areas.			
	100% of students in grade 5 will be at or above the expected benchmark growth in NAPLAN.			
	By the end of 2023, the percentage of students with 20 or more days of absence per year will reduce from 36% (2022) to 25%.			
Key Improvement Strategies		Is this KIS selected for focus this year?		
KIS 1.a	Learning - Support both those who need scaffolding and those who have thrived to continue to extend their learning, especially in numeracy	Yes		
KIS 1.b	Wellbeing - Effectively mobilise available resources to support students' wellbeing and mental health, especially the most vulnerable	Yes		
Explain why the school has selected this KIS as a focus for this year. Please make reference to the self-evaluation, relevant school data, the progress against School Strategic Plan (SSP) goals, targets, and the diagnosis of issues requiring particular attention.	Please leave this field empty. Schools are not required to provide a rationale as this is in line with system priorities for 2023.			

Define actions, outcomes, success indicators and activities

Goal 1	2023 Priorities Goal In 2023 we will continue to focus on student learning - with an increased focus on numeracy - and student wellbeing through the 2023 Priorities Goal, a learning Key Improvement Strategy and a wellbeing Key Improvement Strategy.			
12-month target 1.1 target	100% of students will make 12 months of learning growth across all curriculum areas.			
	100% of students in grade 5 will be at or above the expected benchmark growth in NAPLAN.			
	By the end of 2023, the percentage of students with 20 or more days of absence per year will reduce from 36% (2022) to 25%.			
KIS 1.a Priority 2023 Dimension	Learning - Support both those who need scaffolding and those who have thrived to continue to extend their learning, especially in numeracy			
Actions	 Strengthen the use of formative assessment to identify and meet students individual learning needs. Establish a consistent approach to the activation of student voice and agency. 			
Outcomes	 Students will know what the next steps are in the learning to achieve their learning goals. Students will be supported at point of need. Students will have greater agency in their learning Teachers will confidently and accurately identify the learning needs of students. PLC meetings will continue to track learning data and engage in reflective practice. More intensive student conferencing at a 1:1 capacity in all grade levels. 			
Success Indicators	 Student feedback on individualised learning and teacher practice through the use of surveys Teachers' formative assessment data and summative judgements against the curriculum. Curriculum documentation shows evidence of planning for differentiation. Student use of Learning Ladders to track their own learning. Evidence of student goal achievement through the use of formal assessment such as Essential Assessment, InitiaLit, WARN/WARL/WARP, NAPLAN Criterion Scale and and 6+1 Traits rubric. 			

Activities	People responsible	Is this a PL priority	When	Activity cost and funding streams
Undertake PLC training for all staff.	☑ All staff	☑ PLP Priority	from: Term 1 to: Term 4	\$0.00
Introduce Learning Conferences to review and negotiate student learning goals.	☑ All staff	PLP Priority	from: Term 1 to: Term 4	\$0.00
Introduce Learning Conversations each term to reflect the cyclic reporting approach. This will be inclusive of parents/carers, students and teachers.	☑ All staff	PLP Priority	from: Term 1 to: Term 4	\$0.00
Inquiry into the use of PIVOT Surveys to collect student feedback around teaching and learning.	☑ Principal	☑ PLP Priority	from: Term 1 to: Term 4	\$1,000.00 ☑ Equity funding will be used
Formalise the JSC meeting schedule within the whole school term planner. Introduce a JSC column into the fortnightly newsletter.	☑ All staff	PLP Priority	from: Term 1 to: Term 4	\$0.00
Leadership to source training for student leaders.	✓ Principal	PLP Priority	from: Term 1 to: Term 2	\$0.00

Leadership to be involved in the network Numeracy CoP.		✓ Principal	PLP Priority	from: Term 1 to: Term 4	\$0.00
Staff will continue professional learning with Rob Vingerhoets (commenced in 2022).		☑ All staff ☑ Principal	✓ PLP Priority	from: Term 1 to: Term 4	\$1,000.00 ☑ Equity funding will be used
(DI) Employment of additional staff to deliver adjustments and inclusive practices for students with disability and students identified as requiring additional support with their learning.		✓ Principal	PLP Priority	from: Term 1 to: Term 4	\$10,508.61 ✓ Disability Inclusion Tier 2 Funding will be used
Implement a tutoring program for students identified as not having made expected learning gain in 2022.		✓ Principal	PLP Priority	from: Term 1 to: Term 4	\$0.00
(E) Employment of additional teacher to enable small groups and high quality teaching/differentiation in literacy and numeracy.		☑ Principal	PLP Priority	from: Term 1 to: Term 4	\$16,000.60 ☑ Equity funding will be used
KIS 1.b Priority 2023 Dimension	Wellbeing - Effectively mobilise available resources to support students' wellbeing and mental health, especially the most vulnerable				lly the most vulnerable
Actions	Strengthen the whole school approach towards social and emotional learning.				

Outcomes	 At-risk students will be identified and receive support in a timely manner. Student leadership, voice and agency in wellbeing and mental health will be elevated. SWPBS strategies (namely matrix) will be implemented in conjunction with students voice Selected Berry St strategies will be implemented as a part of the daily classroom routine. The Outdoor Classroom will continue to be an engaging experience for all students. 						
Success Indicators	 Student support resources will be displayed around the school, showing how students can seek support (eg; Kids Help Line). Student school-developed survey will show improvement in 'sense of connectedness'. Curriculum documentation will show plans for social and emotional learning. Whole school wellbeing action plan will be completed. Continued development of Outdoor Classroom program, linking to D&T, STEM, etc. 						
Activities		People responsible	Is this a PL priority	When	Activity cost and funding streams		
- Implement the school connectedness to school survey with students (mid- and end-year).		☑ All staff	PLP Priority	from: Term 1 to: Term 4	\$0.00		
 Staff to complete BSEM Professional Learning, as commenced in 2022. School will then develop a list of BSEM non-negotiables to be implemented across the school. 		☑ All staff	☑ PLP Priority	from: Term 1 to: Term 4	\$3,000.00 ☑ Schools Mental Health Menu items will be used which may include DET funded or free items		
- Develop a whole school wellbeing action plan, utilising student voice where appropriate.		☑ All staff	☑ PLP Priority	from: Term 1 to: Term 4	\$2,000.00 ☑ Schools Mental Health Menu items will be used which		

				may include DET funded or free items
 The Resilience Project, 2023 Program Purchase of resources, including videos, journals, etc. Implement weekly TRP/RR sessions ("Hour of Power"), to ensure the RRRR curriculum is being fully taught. Invite RRRR Team to deliver PL to all staff. Some CRT allowance. 	☑ All staff	✓ PLP Priority	from: Term 1 to: Term 4	\$7,000.00 ☑ Schools Mental Health Menu items will be used which may include DET funded or free items
- Refine and formalise SEL plan for Outdoor Classroom.	☑ All staff	☑ PLP Priority	from: Term 1 to: Term 4	\$2,000.00 ✓ Schools Mental Health Menu items will be used which may include DET funded or free items
- Strategically identify resources from the Mental Health Menu to support whole school action plan.	☑ Principal	PLP Priority	from: Term 1 to: Term 4	\$0.00
- Develop attendance/engagement plans for all students with historical high absences (DET Area Health and Wellbeing Team to support school with this activity).	☑ All staff	☑ PLP Priority	from: Term 1 to: Term 4	\$2,000.00 ☑ Schools Mental Health Menu items will be used which may include DET funded or free items

 Introduce a wellbeing dog to the school (Arnold) via Dogs Connect. Purchase of relevant resources. 	☑ All staff	✓ PLP Priority	from: Term 1 to: Term 4	\$12,000.00 ☑ Schools Mental Health Menu items will be used which may include DET funded or free items
 Support the implementation of Tier 1 wellbeing program. Eg; additional hours for Wellbeing Support, purchase of relevant consumable resources/supports, additional TRP journals, etc. 	✓ Principal	PLP Priority	from: Term 1 to: Term 4	\$2,647.38 ☑ Schools Mental Health Menu items will be used which may include DET funded or free items

Funding planner

Summary of budget and allocated funding

Summary of budget	School's total funding (\$)	Funding allocated in activities (\$)	Still available/shortfall
Equity Funding	\$18,000.60	\$18,000.60	\$0.00
Disability Inclusion Tier 2 Funding	\$10,508.61	\$10,508.61	\$0.00
Schools Mental Health Fund and Menu	\$30,647.38	\$30,647.38	\$0.00
Total	\$59,156.59	\$59,156.59	\$0.00

Activities and milestones – Total Budget

Activities and milestones	Budget
Inquiry into the use of PIVOT Surveys to collect student feedback around teaching and learning.	\$1,000.00
Staff will continue professional learning with Rob Vingerhoets (commenced in 2022).	\$1,000.00
(DI) Employment of additional staff to deliver adjustments and inclusive practices for students with disability and students identified as requiring additional support with their learning.	\$10,508.61
(E) Employment of additional teacher to enable small groups and high quality teaching/differentiation in literacy and numeracy.	\$16,000.60
 Staff to complete BSEM Professional Learning, as commenced in 2022. School will then develop a list of BSEM non-negotiables to be implemented across the school. 	\$3,000.00

- Develop a whole school wellbeing action plan, utilising student voice where appropriate.	\$2,000.00
- The Resilience Project, 2023 Program	\$7,000.00
- Purchase of resources, including videos, journals, etc.	
- Implement weekly TRP/RR sessions ("Hour of Power"), to ensure the RRRR curriculum is being fully taught.	
- Invite RRRR Team to deliver PL to all staff.	
- Some CRT allowance.	
- Refine and formalise SEL plan for Outdoor Classroom.	\$2,000.00
 Develop attendance/engagement plans for all students with historical high absences (DET Area Health and Wellbeing Team to support school with this activity). 	\$2,000.00
- Introduce a wellbeing dog to the school (Arnold) via Dogs Connect.	\$12,000.00
- Purchase of relevant resources.	
- Support the implementation of Tier 1 wellbeing program.	\$2,647.38
- Eg; additional hours for Wellbeing Support, purchase of relevant consumable resources/supports, additional TRP journals, etc.	
Totals	\$59,156.59

Activities and milestones - Equity Funding

Activities and milestones	When	Funding allocated (\$)	Category
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Inquiry into the use of PIVOT Surveys to collect student feedback around teaching and learning.	from: Term 1 to: Term 4	\$1,000.00	 ✓ Teaching and learning programs and resources ✓ Professional development (excluding CRT costs and new FTE)
Staff will continue professional learning with Rob Vingerhoets (commenced in 2022).	from: Term 1 to: Term 4	\$1,000.00	Professional development (excluding CRT costs and new FTE)
(E) Employment of additional teacher to enable small groups and high quality teaching/differentiation in literacy and numeracy.	from: Term 1 to: Term 4	\$16,000.60	✓ Teaching and learning programs and resources
Totals		\$18,000.60	

Activities and milestones - Disability Inclusion Funding

Activities and milestones	When	Funding allocated (\$)	Category
(DI) Employment of additional staff to deliver adjustments and inclusive practices for students with disability and students identified as requiring additional support with their learning.	from: Term 1 to: Term 4	\$10,508.61	 Education workforces and/or assigning existing school staff to inclusive education duties
Totals		\$10,508.61	

Activities and milestones - Schools Mental Health Fund and Menu

Activities and milestones	When	Funding allocated (\$)	Category
 Staff to complete BSEM Professional Learning, as commenced in 2022. School will then develop a list of BSEM non-negotiables to be implemented across the school. 	from: Term 1 to: Term 4	\$3,000.00	 Berry Street Education Model (BSEM) This activity will use Mental Health Menu staffing Purchase materials to implement initiatives (Non-curriculum consumables or school-based activities) Build staff capacity (conference, course, seminar) Employ CRT to release staff member
- Develop a whole school wellbeing action plan, utilising student voice where appropriate.	from: Term 1 to: Term 4	\$2,000.00	 Berry Street Education Model (BSEM) This activity will use Mental Health Menu staffing Employ CRT to release staff member
 The Resilience Project, 2023 Program Purchase of resources, including videos, journals, etc. Implement weekly TRP/RR sessions ("Hour of Power"), to ensure the RRRR curriculum is being fully taught. Invite RRRR Team to deliver PL to all staff. Some CRT allowance. 	from: Term 1 to: Term 4	\$7,000.00	 Resilience, Rights and Respectful Relationships teaching resources (free) This activity will use Mental Health Menu staffing Build staff capacity (conference, course, seminar) Employ CRT to release staff member
- Refine and formalise SEL plan for Outdoor Classroom.	from: Term 1 to: Term 4	\$2,000.00	Respectful Relationships (free)
- Develop attendance/engagement plans for all students with historical high absences (DET Area Health	from: Term 1	\$2,000.00	All-School Visible Wellbeing Program

and Wellbeing Team to support school with this activity).	to: Term 4		 This activity will use Mental Health Menu staffing Build staff capacity (conference, course, seminar) Employ CRT to release staff member
 Introduce a wellbeing dog to the school (Arnold) via Dogs Connect. Purchase of relevant resources. 	from: Term 1 to: Term 4	\$12,000.00	 Dogs Connect Program This activity will use Mental Health Menu staffing Build staff capacity (conference, course, seminar) Employ CRT to release staff member Program delivered in school by external service provider
 Support the implementation of Tier 1 wellbeing program. Eg; additional hours for Wellbeing Support, purchase of relevant consumable resources/supports, additional TRP journals, etc. 	from: Term 1 to: Term 4	\$2,647.38	 Resilience, Rights and Respectful Relationships teaching resources (free) This activity will use Mental Health Menu staffing Purchase materials to implement initiatives (Non-curriculum consumables or school-based activities) Employ Mental Health Staff in school (eduPay or non-teaching staff)
Totals		\$30,647.38	

Additional funding planner – Total Budget

Activities and milestones	Budget
Totals	\$0.00

Additional funding planner – Equity Funding

Activities and milestones	When	Funding allocated (\$)	Category
Totals		\$0.00	

Additional funding planner – Disability Inclusion Funding

Activities and milestones	When	Funding allocated (\$)	Category
Totals		\$0.00	

Additional funding planner – Schools Mental Health Fund and Menu

Activities and milestones	When	Funding allocated (\$)	Category
Totals		\$0.00	

Professional learning plan

Professional learning priority	Who	When	Key professional learning strategies	Organisational structure	Expertise accessed	Where
Undertake PLC training for all staff.	☑ All staff	from: Term 1 to: Term 4	 ✓ Design of formative assessments ✓ Formalised PLC/PLTs 	✓ PLC/PLT meeting	 PLC Initiative Departmental resources PLC Training High Impact Teaching Strategies (HITS) 	☑ On-site
Inquiry into the use of PIVOT Surveys to collect student feedback around teaching and learning.	✓ Principal	from: Term 1 to: Term 4	 Collaborative inquiry/action research team Student voice, including input and feedback 	 Formal school meeting / internal professional learning sessions PLC/PLT meeting 	 Internal staff Departmental resources Amplify. 	☑ On-site
Staff will continue professional learning with Rob Vingerhoets (commenced in 2022).	☑ All staff ☑ Principal	from: Term 1 to: Term 4	 Design of formative assessments Moderated assessment of student learning Demonstration lessons 	 Formal school meeting / internal professional learning sessions Communities of practice 	 PLC Initiative Internal staff External consultants Rob Vingerhoets 	✓ Off-site Staff to attend PL at Tongala PS.
 Staff to complete BSEM Professional Learning, as commenced in 2022. School will then develop a list of BSEM non-negotiables to be implemented across the school. 	I All staff	from: Term 1 to: Term 4	 Curriculum development Peer observation including feedback and reflection Student voice, including input and feedback 	 ✓ Whole school pupil free day ✓ Professional practice day 	External consultants BSEM.	✓ Off-site Venue: Kerang South or Kennington PS? Public

						course in September?
- Develop a whole school wellbeing action plan, utilising student voice where appropriate.	☑ All staff	from: Term 1 to: Term 4	 Planning Formalised PLC/PLTs Student voice, including input and feedback 	☑ Timetabled planning day	 SEIL PLC Initiative Departmental resources Area Wellbeing Team. 	☑ On-site
 The Resilience Project, 2023 Program Purchase of resources, including videos, journals, etc. Implement weekly TRP/RR sessions ("Hour of Power"), to ensure the RRRR curriculum is being fully taught. Invite RRRR Team to deliver PL to all staff. Some CRT allowance. 	☑ All staff	from: Term 1 to: Term 4	 Planning Curriculum development Peer observation including feedback and reflection 	 ✓ Formal school meeting / internal professional learning sessions ✓ Timetabled planning day 	 External consultants The Resilience Project. Departmental resources RRRR Team RRRR Curriculum 	✓ On-site
- Refine and formalise SEL plan for Outdoor Classroom.	☑ All staff	from: Term 1 to: Term 4	 Curriculum development Peer observation including feedback and reflection Student voice, including input and feedback 	 ✓ Professional practice day ✓ Timetabled planning day 	 ✓ PLC Initiative ✓ Practice Principles for Excellence in Teaching and Learning ✓ Pedagogical Model 	☑ On-site

					☑ High Impact Teaching Strategies (HITS)	
- Develop attendance/engagement plans for all students with historical high absences (DET Area Health and Wellbeing Team to support school with this activity).	☑ All staff	from: Term 1 to: Term 4	☑ Planning	✓ Formal school meeting / internal professional learning sessions	 SEIL Departmental resources Area Health and Wellbeing Team 	☑ On-site
 Introduce a wellbeing dog to the school (Arnold) via Dogs Connect. Purchase of relevant resources. 	☑ All staff	from: Term 1 to: Term 4	 Planning Curriculum development Student voice, including input and feedback 	✓ Formal school meeting / internal professional learning sessions	External consultants Dogs Connect	☑ On-site